2006 RICE GLOBAL E&C FORUM:

STRATEGIES FOR A TURBULENT RESOURCE CONSTRAINED WORLD

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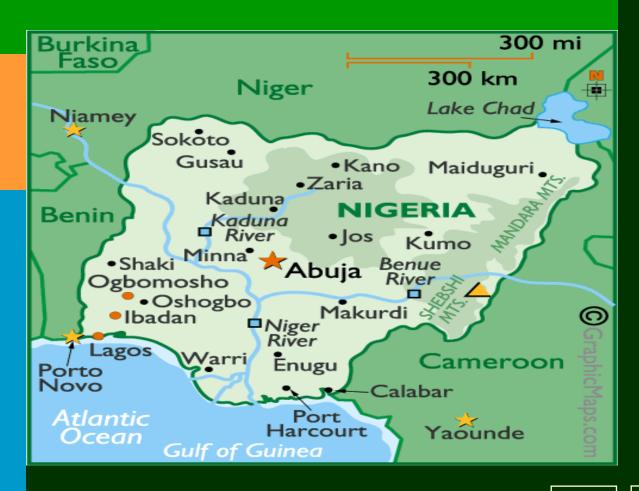
SIGNIFICANCE OF EVENTS & POLICY SHIFTS IN NIGERIA

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Agenda

- What's ahead in the Militants Vs Shell?
 - Spreading or Containment? Long-term Stability?
- Talk only on TRANSPARENCY or does it have teeth
- New Generations of Industrialists countering "commercial colonialism"
- US hegemony ending? China, India, Korea and other new tactics
- West Africa Regional Trends

NIGERIA



Militants vs. Shell Nigeria

- MEND Movement for the Emancipation of the Niger Delta (Prominent and Focus)
- NDPVF The Niger Delta People's Volunteer Force.
 (Led by ALHAJI DOKUBO ASARI) Political Struggle
- The Martyrs Brigade (hibernating)
- Other Mini-Militant Groups created by greed and extortion (KIDNAPPING FOR US DOLLARS), illegal bunkering, pipeline vandalism
- Beating up on a SHELL, the Oil Production Giant –
 Truth or Myth Gas Flare, Near zero infrastructure
- Lawsuit by the Ijaws and the \$1.5billion Judgment against Shell

Militants Vs. Shell Spreading or Containment? Long-term Stability?

It is going to take:-

- Good and effective leadership, incorruptible political will from the people of the Niger Delta, (aka South South Nigeria);
- Selflessness and compromise from the part of the Federal Government of Nigeria,
- Cooperation and corporate zeal in the part of all the JV companies to participate in a "Marshall Plan" type of development approach for the Niger Delta area in Nigeria to be contain unrest and ensure long term stability.
- JV Companies should partner with all Niger Delta communities in infrastructural development.
- Foreign direct investments should flow into areas of operations regardless of Federal Government. "No to Niger Delta Development Commission Approach"

THIS IS THE BLEAK REALITY

TRANSPARENCY-Does it have teeth?

- ICPC Independent Corrupt Practices & other related Offences Commission (Justice Emmanuel Ayoola)
- EFCC Economic Financial Crimes Commission (Malam Nuhu Ribadu);
- Both ICPC and EFCC Preaches Accountability & Transparency;
- No name required to make a complaint at EFCC;
- New DPR / NNPC bidding process;
- Privatization of government companies;
- Impeachment fever for Executive Governors, and arrests of LG officials, Top government officials and accomplices / Cronies;
- Alliance between the British Government and the United States Governments;
- Political "divide and conquer" fear by opponents of PDP.

Transparency cont'd:

- SUCCESS STORY: (EFCC since 2003)
- 1 Ex Governor impeached and in detention awaiting trial.
- Petitions received 4,324
- Cases under investigation 2,103
- Cases under prosecution 306
- Arrests More than 2,000
- Properties recovered Luxury homes, Land, Luxury cars, airplanes, and Oil tankers for illegal bunkering
- Value of assets and cash recovered \$5 BILLION USD
- Number of Convictions 88

New Generations of Industrialists Countering "Commercial Colonialism"

- Privatization and Way Forward
- Local conglomerates:
 - a) OANDO Annual sales of over \$1b
 - b) Conoil, African Petroleum, ERHC
 - c) MTN, Celtel, Globalcom. <1m to > 40m GSM's
 - d) Virgin Nigeria, Arik Airline, Others
 - e) Transcorp Mega Company
 - f) Mega Banks Restructured to 25 Banks
 - g) Dangote Industries Group > \$2b in Sales/Yr.

New Generations of Industrialists Cont'd

- Impressive Revenues in the Private Sector
- Vibrant Stock Exchange;
- High profits from the newly restructured Banks;
- Increase in real estate property values due to increase in purchasing power;
- Nigerian government bonds now are rated B-, were "junk" last year.
- Better Tax collection Base
- Country's External Reserves at over \$40b

US hegemony ending? China, India, Korea and new tactics

- Exploration blocks awarded 2006 to Chinese, Koreans, Indians, often linked to construction of roads, railways, refineries, petrochemical plants;
- Existing fields, blocks purchased, e.g. Akpo development, operatorship (Sinopec) and interests in exploration blocks in JDZ;
- Visits by Nigerian President and Ministers to China, India, Korea;
- New US military presence in Gulf of Guinea, consultations on unrest onshore.

West Africa Regional Trends

- ECOWAS Gas distribution around West Africa (WAGP)
- Sao Tome Principe the new Kuwait (and Diego Garcia?)
- Gulf of Guinea source of new accessible sweet crude
- International Gas Pipeline arrangement Nigeria and Equatorial Guinea
- From Mauritania to the northwest around to Namibia on the south, offshore and onshore developments and new companies abound, parallel with traditional operators in Nigeria.
- Trans-Sahara Gas Pipeline Nigeria / Algeria to Europe

What's in it for US E&C Contractors?

- Presentation by CEO of NNPC in this auditorium last May 2006 was an accurate picture of the breadth of construction of new industrial facilities that will be required throughout Nigeria;
- NNPC is indeed reinventing itself in the image of a major integrated oil company, symbolizes the new Nigeria;
- US contractors are still highly regarded in Nigeria.
 Marketplace has changed, more akin to the rest of the world;
- Nigeria has its unique aspects. Like anywhere it takes getting to know them and the people.
- \$70 billion to be spent by 2010.

"My brother knows the President of Nigeria"

- Maybe he does
- Understanding the culture, how it all works . . .
- Nigeria is different, makes sense when you understand;
- All this while incredibly fast changes are happening;
- I live in Sugar Land with my family but choose to go back to my country of birth because of the great opportunities ahead in the new Nigeria.

Summary

Thank you for your cooperation and support

"TO GOD BE THE GLORY"

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Questions?

- Now?
- Or in the panel at end of the morning's proceedings?
 - or later via: pizeokun@swbell.net